

Leadership and Influence ANNUAL REPORT 2014–2015



Essential and Transformative

OUR PATIENTS ARE OUR PRIORITY

Three of the top five methods used by American hospital emergency rooms to reduce unnecessary procedures come from The Ottawa Hospital. These methods, or rules, are the direct result of physician-scientist research being done in Ottawa. And they are saving hospitals millions worldwide.

The fact that our research is being adopted by other hospitals across North America and around the world is proof that research is making a significant impact and improving the quality of patient care, today. Thanks to you, our donors and volunteers, we have a healthy and vibrant research enterprise here at The Ottawa Hospital.

Because our research has been so influential, the world is watching. And indeed, we are giving them something

The Ottawa Hospital is focusing on providing the best health care possible. This means ensuring the latest procedures, technology and state-of-the-art equipment are available to our patients. The Foundation, with the help of the community, supports the Hospital's efforts to provide the best care. This year, we focused on key areas: improving facilities for women's health, cancer, patient care, and research. Our donors' generosity is helping us succeed.

to watch. Dr. Duncan Stewart's stem cell trial to heal hearts after a heart attack; Dr. John Bell's work developing oncolytic viruses to kill cancer cells; and Dr. Marc Rodger's findings that pregnant women no longer need to inject themselves to prevent blood clots are just a few of the projects that are taking research from lab to bedside.

Your philanthropy has been influential in creating an environment where research and clinical work thrive side by side. The impact of your support is impressive, as we transferred more than \$20.6 million in 2014–2015. This incredible support is literally driving the vision of our Hospital not only to accelerate invaluable research but to improve patient care. As a result of community generosity, we are able to build a new Dermatology Centre, equip the new Molecular Oncology Diagnostics Lab, and purchase state-of-the-art technology to expand the Breast Health Centre.

In this report, you will find a collage of events and milestones that has marked this past year. Enjoy reading about the marvelous 2014–2015 achievements in health care at our Hospital, thanks to your tremendous support.

Gratefully,



TEKA

Tim Kluke, President and CEO The Ottawa Hospital Foundation



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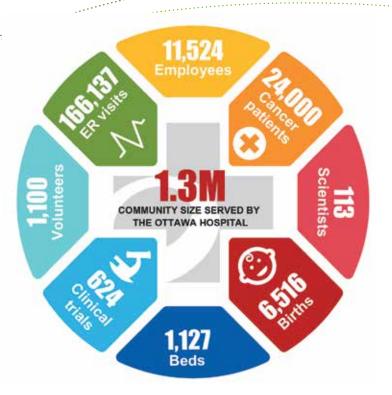
Steve West, Chair, Board of Directors The Ottawa Hospital Foundation

Forward-Looking and Healing

MOLECULAR LAB

In mid-February 2015, a small temporary molecular lab began genetic profiling of colon, melanoma, and lung cancer tumours. With the lab becoming operational, patients with these cancers will receive their results in days instead of weeks, allowing them to begin treatments customized to their specific cancer sooner. A larger permanent lab is being established with plans to be operational within the next year.





"Every month we hear of a co-worker, friend or family member that has been diagnosed with some form of cancer, and the faster that we can figure out the type of cancer and the ways to treat it, the better. Having the lab here in Ottawa is going to be fabulous."

—**DANNY FERNANDES,** supporter of the new Molecular Oncology Diagnostics Laboratory.

Kinaxis partnered with other Ottawa-based companies, Calian, DataKinetics, Gartner, ITnet, MDS Aero, and NavPoint, in the White Coat Campaign to purchase equipment for the Hospital's Molecular Oncology Diagnostics Laboratory. Kinaxis launched their campaign in early May and raised funds through employee giving and a number of successful internal events for a capillary sequencer.

Megan Paterson, Vice-President, Human Resources, Jennifer Stackhouse, Ferzeen Najfi and Abby Sabean, campaign coordinator

Care and Support

WOMEN'S HEALTH

The Ottawa Hospital is a critical resource for thousands of women dealing with chronic health problems and medical issues particular to women. We are building a new and expanded Breast Health Centre to consolidate all breast health services into one location. We are purchasing an MRI dedicated to breast imaging; conducting critical research and clinical trials; and expanding the minimally invasive surgical suites for gynecological and other critical surgeries.



On June 10, we hosted The View on Women's Health, a dynamic afternoon where local celebrities and our doctors discussed hot topics around women's health. It was an opportunity for the approximately 200 women who attended to ask questions and hear about issues around gynecology, menopause, breast and sexual health, minimally invasive surgery, cancer research, and the latest medical technology for women.

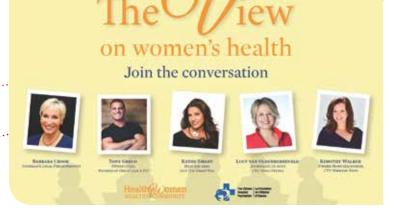
Retired lawyer Dr. Marguerite Ritchie's passion for making life better for women inspired her to donate \$500,000 to build a new operating room for minimally invasive gynecology at the Shirley E. Greenberg Women's Health Centre at The Ottawa Hospital.

Dr. Marguerite Ritchie and Shirley Greenberg at the June 23 unveiling of the room in her honour.

"We are very grateful for the generosity shown by Avon...

This donation will help us continue to provide quality care to the thousands of patients who rely on our Breast Health Centre every year."

— **DR. ANGEL ARNAOUT,** surgical oncologist at The Ottawa Hospital. The Avon Foundation for Women donated \$100,000 to the new Breast Health Centre.



Gabriel Pizza served 28,000 slices of pizza in four days to 14,000 Ottawa Hospital staff. That translates into 3,500 large pizzas made from 2,625,000 grams of dough, 1,312,500 grams of cheese, and 566,000 grams of pepperoni! It took the coordination of 15 stores and an army of staff to make and serve all the pizzas for Staff Appreciation Week in June. Gabriel Pizza pledged \$250,000 for the Breast Health Centre.

Dr. Kitts with Gabriel Pizza's CEO Michael Hanna and President George Hanna.



"Shoppers Drug Mart is proud to partner with our customers in support of The Ottawa Hospital's efforts to provide women in our community with access to timely, compassionate and comprehensive care."

—**BASHIR SURANI**, Shoppers Drug Mart store owner
Every fall, Shoppers Drug Mart's Tree of Life campaign supports women's health.
This year, 31 local stores raised an incredible \$113,773 for the Breast Health Centre, bringing the total to \$700,000 over nine years.



Tanya O'Brien spoke at the President's Breakfast on September 16, about her journey through fear of breast cancer, and her triumph of beating that fear and continuing a normal life after her double mastectomy and reconstructive surgery. On November 17, we challenged women to Do the Blue. Paula Doering, Senior Vice-President of Clinical Programs for Peri-Operative Services, Cancer and Diagnostics, was one of the many women who painted their nails blue, pledged to support women's health, and do something healthy for themselves.



Impact and Influence

RESEARCH

The future of health care relies on research for the development of better treatments for disease and injury, and for cures. Our researchers are focused on a wide range of health issues, particularly cancer, regenerative or stem cell/molecular medicine, and improving patient care. Some of the most important clinical trials in the world are being conducted by The Ottawa Hospital.

FACT

A local man survived a severe stroke after undergoing a groundbreaking clot removal procedure, which is now being used around the world thanks to a clinical trial involving Drs. Dar Dowlatshahi and Cheemun Lum.

"We believe that research is key to moving forward in our vision, building on our world-class reputation and offering the very best health care. But research is not all about test tubes and work in the lab. It is about patients. It is about doing research to treat patients' diseases and to improve the quality of their lives:"

—**DR. JACK KITTS,** CEO and President of The Ottawa Hospital The annual Ottawa Hospital Gala for cancer research on November 1 was attended by 640 people who celebrated the \$9,738,640 raised for research this year.



On April 2, we unveiled the new Sinclair Centre for Regenerative Medicine. It is no exaggeration to say that stem cell research is transforming patient care around the world. Bill and Joyce Sinclair's philanthropy is helping turn research into made-in-Ottawa healthcare solutions.

Dr. Duncan Stewart, Bill Sinclair, Dr. Jack Kitts, and Joyce Sinclair

FACT

The Ottawa Hospital has: 1,700 scientists, investigators, trainees and staff involved in research 624 active clinical trials 800 scientific research papers 2 world first clinical trials

Impact of research—priceless

In April 2011, Tina Ceroni underwent an experimental bone marrow stem cell transplant for the rare stiff person syndrome. As a result of this ground-breaking treatment by Dr. Harold Atkins, she is now completely symptom free and able to return to a normal life. Tina has become a vocal advocate for stem cell research.





On July 24, Robert Merkley unveiled the Merkley Supply Ltd. research bay in Dr. John Bell's oncolytic virus lab at The Ottawa Hospital Cancer Centre. Inspired by Dr. Bell's work with oncolytic viruses, Robert Merkley and his Ride the Rideau Brick Peddlers' team have raised close to \$1 million for cancer research over the last five years.

"The efforts of PIPR have helped us build on our strengths, recruit star researchers and attract significant funding from granting agencies."

—DR. MICHAEL SCHLOSSMACHER, Senior Scientist of the Neuroscience Program, The Ottawa Hospital

The Partners Investing in Parkinson Research (PIPR) team has raised \$840,000 in six years for Parkinson research with their participation in Run for a Reason.

"Because of generous community support, The Ottawa Hospital Foundation has transferred more than \$18 million for cancer care and research at the Hospital over the last three years, allowing us to build the facilities that make this network possible and support the scientists who are bringing these exciting new therapies to patients in Ottawa and around the world."

—DR. DUNCAN STEWART, CEO and scientific director of the Ottawa Hospital Research Institute The Ottawa Hospital is hosting the \$60 million national network that is dedicated to research and developing biotherapeutics to treat many cancers.

"NAV CANADA employees continue to be inspired by the incredible work and research being done at The Ottawa Hospital. Our recent Renewed Hope campaign in support of the Hospital is yet another example of their generosity, and commitment to the community in which they live and work."

—**JOHN CRICHTON**, President and CEO of NAV CANADA NAV CANADA employees donated \$350,000 this year for cancer research, bringing their total to \$2 million raised for The Ottawa Hospital in just seven years.



The Personal Injury Group at the law firm Nelligan O'Brien Payne LLP proudly made a seven-year investment in support of the Spinal Cord and Brain Regeneration Research Chair. These lawyers, who assist and represent individuals who have sustained spinal cord and brain injuries, hope that their investment will be beneficial to their clients and to anyone who has the misfortune to suffer a similar injury.

Frances Shapiro Munn, John Lundrigan, Dr. Eve Tsai, Marie-Pierre Pilon, Rohan Bansie, and Peter Cronyn at the September 8 unveiling of a Quiet Room in the Intensive Care Unit.

"The innovative research taking place at the Sprott Centre for Stem Cell Research has tremendous potential to transform medicine, and, indeed, is already making a difference now. As a result, our research has made the Centre a national leader with an international reputation. We are proud to invest in this Canadian research and continue our support of The Ottawa Hospital."

—JULIANA SPROTT, President

Eric and Vizma Sprott, founders of the Sprott Foundation.





On October 29, we launched our ambitious Tender Loving Research (TLR) campaign to raise \$50 million, of which \$20 million will go to cancer research, \$15 million to regenerative medicine research, and \$15 million to research to improve patient care. Tender Loving Research is research that matters because of the impact it has—the individuals whose lives are made better and those whose lives are saved, because research breakthroughs at The Ottawa Hospital mean better care and life-saving treatments. Our researchers are creating made-in-Ottawa solutions for a healthier world.

FACT

Dr. Michael Rudnicki discovered why muscle stem cells lose their capacity to repair damage as the body ages, bringing regenerative therapies for muscle diseases closer to reality.

Inspiration and Hope

CANCER CARE

Each year, 9,000 new cancer patients are treated at the Cancer Centre. Almost all cancer-related surgeries, chemotherapy treatments, and radiation treatments in Eastern Ontario take place at The Ottawa Hospital. The lifetime probability of developing cancer is just over 40 percent. However, we are making progress, with an almost 70 percent of cancers being controlled or cured.



Nine-year-old Megan Power began making and selling rainbow loom bracelets (which she dubbed "Power Loom") when her Mom, Tracy's, breast cancer returned and metastasised to her brain and spine. Wanting to raise money to find a cure for cancer, Megan has now raised and donated \$5,000 to The Ottawa Hospital.

When Arnie Vered was diagnosed in March 2013, his pancreatic cancer was sufficiently advanced that a simple surgery was not possible, and he had to seek treatment in Montreal. Arnie wanted to help make it possible for people to be treated closer to home, and so he lent his support to establish the Vered Family Chair for Hepato-Pancreato-Biliary Research.

Liz and Arnie Vered and family



On May 24, members of the Pancreatic Cancer Canada Purple Team crossed the finish line in the Ottawa Race Weekend 10 kilometre run. The team has raised over \$120,000 for pancreatic cancer over the last four years.

Christina Walker, who leads the team, runs to raise funds in honour of her husband who passed away in 2010 from pancreatic cancer.





"I am told I was one of the worst cases The Ottawa Hospital had ever seen, but they were more than ready for me. They pulled the best team together, and used state-of-the-art equipment. They stopped at nothing to save me. I was more than just a patient. I was a priority."

—KAREN TOOP, patient
Karen was hit by a snowplow in January
2012 and suffered severe damage to the
lower part of her body, including the loss
of both legs. She has become a remarkable champion of the Hospital.

Karen Toop with her husband Harvey and son Ryan.

Action and Innovation

TECHNOLOGY/EQUIPMENT

New procedures, state-of-the-art equipment and technology are helping physicians and healthcare staff improve patient care.

FACT

Since the community helped purchase the da Vinci Surgical Suite in October 2011, over 850 successful operations have been performed using the robot on prostate, head and neck, and gynecological cancer surgeries.

"Charlie Logue was a great believer in giving back to this community, and he inspired us to take up the gaunt-let and make this much-needed dermatology centre a reality."

-JIM DURRELL

With the incredible groundswell of community support, close to \$3 million was raised in 18 months for building and equipping the new Dermatology Centre, and construction began in the spring of 2015. Charlie Logue was an original member of the fundraising committee who sadly passed away in 2013. The Charlie Logue Memorial Golf Tournament held at Loch March on August 23, 2014, raised over \$230,000, which was the final amount needed to meet the campaign goal.

In May, the Lyng family held their annual community dance in Ashton to raise money to purchase an ultrasound machine with elastography capabilities used for breast imaging. Their inspiration has been their mother, Helen McKenna-Lyng, who passed away from breast cancer in 2011.

Brian Lyng, Alana Lyng, Joël Lamoureux, Sharon Lyng and Breanne Lyng





As a thank you for their contribution to the two President's Breakfasts, the volunteers had the opportunity to peek inside the uOttawa Skills and Simulation Centre at the Civic Campus on April 3. The May 13 President's Breakfast for the Public Service raised over \$300,000, and our September 16 President's Breakfast raised over \$500,000. Funds raised through these events were directed toward exceptional patient care and research at The Ottawa Hospital.

"In our role as physicians striving to improve treatment outcomes and quality of life for patients with urologic cancers, we felt that it was critical to establish a urologic oncology research chair. As doctors, it is a privilege to care for our patients. As members of this community, we are proud to support groundbreaking research and care priorities."

DR. J. STUART OAKE, Head of the
 Division of Urology, Department of Surgery,
 The Ottawa Hospital
 On behalf of a team of physicians who are
 generously contributing to the research chair in
 urologic oncology.

FACT

Since the first CyberKnife treatment in September 2010, it has been used on 1,643 patients, with a total of 3,543 treatments to disperse tumours in inoperable places that a surgeon's scalpel cannot reach, such as in the spine, liver, lung, and pancreas. Foundation donors made this possible!

Compassion and Caring

PATIENT CARE

The staff of The Ottawa Hospital is committed to providing compassionate world-class care to all patients. This high standard of care is at the core of its constant striving to improve health care procedures and practices.

FACT

Thousands of women around the world no longer need to have unnecessary and potentially harmful blood thinner injections during pregnancy, thanks to the results of a major international clinical trial led by Dr. Marc Rodger.



On August 18, the 100 Holes of Hope golf tournament raised money to provide assistance to adults living with cystic fibrosis, a life-shortening disease that affects mainly the respiratory and the digestive systems. People with cystic fibrosis require lifelong specialized treatment and care. This year's tournament raised \$25,000, bringing the two-year total to \$55,000.

At the President's Dinner on April 29, Max Keeping was recognized for his lifelong leadership in health care in the Ottawa region.



FACT

Dr. Kirsty Boyd performed two rare nerve-transfer surgeries in March assisted by Dr. Susan Mackinnon who pioneered the technique. The surgery—a Canadian first—has the potential to dramatically improve hand mobility of spinal-cord injury patients.

In March 2014, we launched the 50/50 Perfect Payday Staff Lottery. Tickets were available to all staff and volunteers of The Ottawa Hospital, the Ottawa Hospital Research Institute, and the uOttawa Heart Institute. The lottery raised \$137,623 for improved patient care and research.

Brittany Walker was the first 50/50 lottery ticket winner.





Generous Ottawa Hospital Foundation donors wrote messages of hope on paper ornaments that they sent in with their holiday donations. The ornaments, with their encouraging words, were hung on a Christmas tree at the Civic Campus to warm hearts and brighten the lives of those undergoing care during the holidays at The Ottawa Hospital.

FACT

The Ottawa Hospital is prepared for Ebola, thanks to our 750-member response team that forms one of the largest cohorts of trained Ebola responders in Ontario. The Hospital's General Campus is one of the four provincial centres designated to treat potential cases of Ebola.

OTTAWA RULES

The Canadian C-Spine Rule is used to determine if a person needs a CT scan for their cervical spine injury. The Canadian CT Head Rule is used to determine if a person needs a CT scan of their head after a mild trauma. The Wells Rule determines the likelihood that a person has blood clots in the lung. These are three of the top five methods, or rules, used in American emergency rooms to determine if patients need particular procedures. They were developed by doctors at The Ottawa Hospital, and are saving hospitals millions of dollars a year.

"The Ottawa Hospital and Region Imaging Associates (OHRIA) is committed to state-of-the-art imaging, where it will improve quality of care, and clinical outcomes of patients in The Ottawa Hospital and the community it serves. A new MRI for the Breast Health Centre supports this vision, and OHRIA is very pleased to invest in this equipment for The Ottawa Hospital."

—**DR. JEAN SEELY,** Head of Breast Imaging, The Ottawa Hospital Dr. Seely and 55 other members of OHRIA donated towards the purchase of a new MRI.

On April 7, the Right Honourable David Johnston, Governor General of Canada, visited the General Campus to present three Caring Canadian Awards to our outstanding hospital volunteer recipients.

Greg Kane, Dr. Barbara Vanderhyden and Mary Wilson received awards from Governor General Johnston.

"Mattamy Homes was proud to be the title sponsor of the 2014 Ride the Rideau. It is important to us to support the groundbreaking cancer research at The Ottawa Hospital, which has such an impact on the community we are so much a part of."

—MARK PARSONS, President, Ottawa Division, Mattamy Homes



"Physicians have to be prepared to step out of their traditional clinical comfort zones in the interest of best patient care. Supporting fundraising efforts at The Ottawa Hospital, whether it be for the construction of better facilities, purchasing needed equipment or in support of critical research, is a win for the common good."

...DR.: JIM WALKER, former Chief of the Division of Dermatology, The Ottawa Hospital

Living Legacy

It is our present donors and past supporters who have made a provision in their Will who are making health care better for the next generation.

"I give because my goal is to have The Ottawa Hospital as second to none. It is an amazing place that saves lives—like mine."

—JOHN TOSSOUNIAN, patient As a way of thanking hospital staff for saving his life after both his lungs collapsed in 2013,

John purchased several key pieces of equipment for the new Dermatology Centre and the Eye Institute, and is leaving a gift in his Will to The Ottawa Hospital. Margaret Craig was diagnosed with ovarian cancer in December 2013. Margaret was so grateful for the compassionate treatment she received that she made a generous gift to the Hospital, as well as a gift in her Will to support Dr. Barbara Vanderhyden's ovarian cancer research.





During the 2014 Ride the Rideau event a terrible accident claimed the life of a dear friend and colleague, Laurie Strano. Our hearts go out to Laurie's loved ones, as we all grieve her loss. To honour Laurie's memory, a fund has been established that will assist students in the Masters of Health Administration program at uOttawa.

dotheride.ca/fundraising

Report of the Independent Auditor on the Summary Financial Statements

TO THE MEMBERS OF THE OTTAWA HOSPITAL FOUNDATION

The accompanying summary financial statements, which comprise the summary statement of financial position as at March 31, 2015 and the summary statement of operations for the year then ended, are derived from the audited financial statements of The Ottawa Hospital Foundation (the "Foundation") for the year then ended. We expressed an unmodified audit opinion on those financial statements in our report dated May 28, 2015.

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations applied in the preparation of the audited financial statements of the Foundation. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of the Foundation.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements. The summary statement of financial position and summary statement of operations are derived from the complete set of financial statements of the Foundation. They meet the recognition and measurement principles of Canadian accounting standards for not-for-profit organizations.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

OPINION

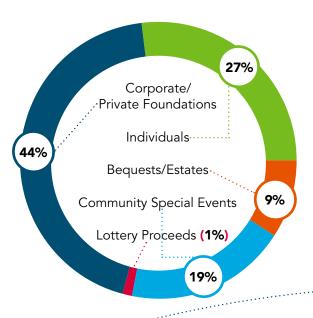
In our opinion, the summary statement of financial position and summary statement of operations derived from the audited financial statements of the Foundation for the year ended March 31, 2015 are a fair summary of those financial statements, in accordance with the established criteria stipulating that the summary financial statements are derived from the complete set of financial statements of the Foundation and that they meet the recognition and measurement principles of Canadian accounting standards for not-for-profit organizations.

Deloite LLP

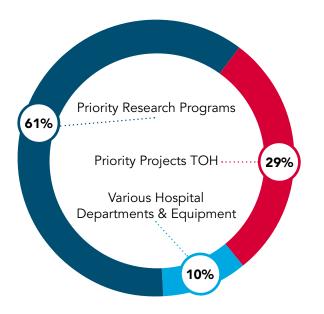
May 28, 2015

Chartered Professional Accountants, Chartered Accountants Licensed Public Accountants

OUR DONOR COMMUNITY



THANKS TO YOUR GENEROSITY, WE HAVE FUNDED THE FOLLOWING PROJECTS



SUMMARY STATEMENT OF OPERATIONS

year ended March 31, 2015

	2015	2014
REVENUE	•••••••••••••••••••••••••••••••••••••••	•••••••••••
Donations	\$22,634,670	\$23,913,948
Lottery	709,839	317,624
Investment		
income	6,472,500	5,395,030
	29,817,009	29,626,602
EXPENDITURES		
Direct fundraising	1,361,368	1,240,110
Other fundraising	3,228,549	2,852,327
Lottery	379,764	105,984
Administrative	1,195,238	1,074,538
	6,164,919	5,272,959
Excess of revenue over expenditures,		The second second
before grants	23,652,090	24,353,643
GRANTS	20,634,165	19,353,983
EXCESS OF REVENUE OVER		
EXPENDITURES	\$3,017,925	\$4,999,660

SUMMARY STATEMENT OF FINANCIAL POSITION

as at March 31, 2015

45 41 114 611 5 17 25	. •	
	2015	2014
ASSETS		
Cash	\$4,286,904	\$8,823,629
Accounts receivable	698,405	332,136
Prepaid expenses	17,837	23,888
	5,003,146	9,179,653
INVESTMENTS	80,065,368	74,465,419
CAPITAL ASSETS	258,336	298,990
	85,326,850	83,944,062
LIABILITIES		
Accounts payable		
and accrued		
liabilities	641,874	550,262
Grants payable	The second second	••.
to The Ottawa Hospital	3,076,981	4,402,213
Grants payable		
to The Ottawa	The second second	
Hospital	E 41E 00E	F 014 412
Research Institute	5,415,095	5,816,612
	9,133,950	10,769,087
FUND BALANCES		
Unrestricted fund	286,669	250,655
Invested in		
capital assets	258,336	298,990
Restricted fund	8,608,789	8,785,435
Endowment fund	67,039,106	63,839,895
	76,192,900	73,174,975
	\$85,326,850	\$83,944,062

BOARD OF DIRECTORS

Steve West (Chair)

President, Westmax Group

Hicham N. Adra

President, Ardan Fitzroy Enterprises Inc.

Subhas Bhargava

Community Volunteer

Susan M.W. Cartwright

Commissioner, Public Service Commission

Whitney Fox

Community Volunteer

George Gaty

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Jim Harmon

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Sandra Henderson

Senior Vice-President, Eastern Ontario Division, BMO Financial Group

Steve Kaminski

Executive Director, The Colonnade Group of Companies

Gregory Kane (Past Chair)

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Eric W. Pryor

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Jim Quick

President and CEO, Aerospace Industries Association of Canada Tina Sarellas

Regional President, Ontario North & East Region, RBC Royal Bank

Steve Spooner

Chief Financial Officer, Mitel Networks

Sheila Vokey

Chief Risk Officer, Bank of Canada

Dr. Philip Wells

Chief/Chair, Department of Medicine, The Ottawa Hospital and uOttawa

Bruce Wolfgram

Vice-President, Office Leasing/Broker, Primecorp Commercial Realty Inc.



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Charitable Registration Number 8690 42747 RR0001