



The Ottawa
Hospital
Foundation | La Fondation
de l'Hôpital
d'Ottawa

The Ottawa Hospital Foundation

Annual Report

07
08



Key donors, volunteers and patients joined Susan Doyle (second from left) and Dr. Jack Kitts (fourth from left) to announce the results of the \$100-million Legacy Campaign in January. Community support pushed the results to \$108,437,175.

Above & Beyond

In 2007-2008,

we saw the results of a campaign that inspired our community to rally behind our hospital in support of our future health care.

In January, we announced that your support had pushed us above and beyond our \$100-million Legacy Campaign goal to a historic **\$108,437,175 (net)**. Never before has our community come together for something so critical and with such profound results.

Your commitment has allowed us to open new facilities that are larger and better equipped, allowing staff to provide compassionate care with the latest tools. Your belief in the power of research has helped our scientists continue their lifesaving work into new treatments for debilitating diseases. Your trust in our vision of building a better hospital has created a culture of continuous improvement without limits, at all three campuses.

There were hundreds of moments this year that made me realize how fortunate we are at the Foundation to be part of one of the most engaged and caring communities in the country. Within this Annual Report, you will see the impact of your support and the hospital you are helping build. This Report is about you and for you – thank you for your dedication!

Susan M. Doyle
President and CEO
The Ottawa Hospital Foundation

Timeline of a Legacy

In January 2008, we announced the final achievement of the Foundation's \$100-million Legacy Campaign — **\$108,437,175**. On this page are some of the highlights of activities and donations within our community that pushed the Campaign over the top during the last year.

The innovative **Ages Cancer Assessment Clinic** officially opens at the General Campus, with the **sanofi-aventis Lung Cancer Diagnostic Unit**, the **MDS Nordion Prostate Cancer Diagnostic Unit** and the Colorectal Cancer Diagnostic Unit (see photo on page 5)

The **Acquired Brain Injury Unit** opens in the Rehabilitation Centre (see photo on page 4)

The Ottawa Health Research Institute welcomes **Dr. Duncan Stewart** as its new CEO and Scientific Director; Dr. Stewart came from St. Michael's in Toronto to help move the OHRI forward in the areas of cardiovascular health and regenerative medicine



▲ A **\$2,800** bursary from the Dr. Peter J. Swedko Memorial Legacy Endowment Fund is awarded to Dr. Swapnil Hiremath (second from left); Dr. Swedko was a nephrologist at The Ottawa Hospital before he passed away in 2004; pictured here (left to right) are Dr. Peter Magner, Head, Division of Nephrology; Elsa and Norman Swedko; and Dr. Kevin Burns of the Kidney Research Centre

The Citizens for Kidney Research Golf Tournament (organized by Sam Karkache of Lorenzo's Pizzeria) raises **\$31,000** to support the Kidney Research Centre

Leaders in the **francophone community** launch the first of several events to rally support for The Ottawa Hospital (see photo on page 6)

\$93
million

April 2007

May 2007

The new **Intensive Care Unit** opens in the Critical Care Wing at the General Campus (see photo on page 4)

The **Foustanellas Endocrine and Diabetes Centre** is officially named at the Riverside Campus

Thousands of runners raise **\$604,000** for the Hospital through the MDS Nordion Ottawa Hospital Race Weekend Challenge (see photo on page 6)

For the second year in a row, Shoppers Drug Mart chooses the Hospital as the main recipient of its Tree of Life campaign, raising **\$45,000** to support the Critical Care Wing



▲ A group of community volunteers, including Jean Teron (Chair), Rob Ashe and Ken Evans, launches a campaign to raise \$1.5 million for the Dr. Chris Carruthers Operating Room in honour of his retirement as Chief of Staff; Saul Goldfarb (seated right) gives **\$1 million** to the campaign for the care he and his late wife Edna received from Dr. Carruthers (seated left). Standing (left to right): Dimitri Nikoloff, Donna Carruthers, Susan Doyle, Harriett Nikoloff and Maggie Desjardins

The annual President's Breakfast raises **\$375,000**

July 2007

The Karen Taylor Memorial Golf Tournament celebrates 10 years and **\$280,000** raised for nursing education at the Hospital

August 2007



"We need to take care of The Ottawa Hospital today to ensure our health care workers have the resources they need to care for us tomorrow."
Mike LeClair, Chair, The Ottawa Hospital Foundation's Board of Directors

September 2007

11%

The Foundation's administrative costs (five-year average) make it one of the most efficient charities in Canada.

1 in 2

people in Eastern Ontario will be touched by The Ottawa Hospital this year.

October 2007

Dr. Shiv Jindal donates **\$1 million**, which inspires a fundraising campaign to create Canada's first Kidney Disease Prevention Research Program (see photo on page 7)



- ▲ Donors don caps and gowns to tour the operating rooms and Intensive Care Unit at the Civic Campus during the Foundation's **Behind the Scenes** event
- Rattle Me Bones road race grows in numbers and raises **\$90,000** for arthritis and orthopedic research
- The construction and development industry pushes its support to more than **\$9 million** for the Legacy Campaign (see photo on page 6)
- The MDS Nordion Gala for Research raises **\$105,000** to support innovative research at the Ottawa Health Research Institute

November 2007

The long-awaited **JDS Uniphase Employee Legacy Critical Care Wing** opens at the General Campus, with a new ICU and 17 modern surgical suites (see photos on page 4)

December 2007

Social workers at The Ottawa Hospital Cancer Centre organize A Seasonal Jazz Celebration, featuring music by Vince Guaraldi; the concert raises **\$3,500** for their Christmas family support fund

831,000

The number of patient visits to the Hospital's three campuses every year.

The Legacy Campaign ends with the announcement of **\$108,437,175** (net) raised (see photo on cover)

January 2008

Richcraft Homes is honoured for its **\$250,000** donation to the Critical Care Wing (see photo on page 5)

\$108 million

Above and Beyond

February 2008

Hope and Heroes raises **\$50,000** for the Rehabilitation Centre, bringing the total amount raised to \$300,000 over the past five years

March 2008

A new partnership is formed with the launch of **The Ottawa Hospital & CHEO Lottery**.

The RBC Foundation Intensive Care Unit Family Lounge is named in honour of the company and its employees, who together have donated more than **\$900,000** for stroke research at the Hospital (see photo on page 5)

\$2.2 million

The amount donated by Ottawa Hospital physicians, representing every department, to the Legacy Campaign.



"On behalf of all the staff, physicians and volunteers at The Ottawa Hospital, thank you so very much for believing in our vision."

Dr. Jack Kitts, President and CEO, The Ottawa Hospital

\$384 million


The amount invested in health care through the Legacy Campaign, including community donations, government leveraging and grants from other organizations.

A Year of Celebrations

The power of community support has never been clearer. In 2007-08, we were able to show you the incredible results of your generosity, which allowed us to open new facilities and name areas in honour of many individuals and companies. We hope you feel a great sense of pride and ownership as you take a look back at what you helped accomplish this past year.

Acquired Brain Injury Unit

In June, the newly renovated and expanded Acquired Brain Injury Unit officially opened in The Ottawa Hospital Rehabilitation Centre. The new unit brings comprehensive care under one roof (previously split among several locations). This expansion was made possible thanks to support from people like the Smith family, whose daughter Claire received care at the Centre after sustaining a severe head trauma following an equestrian accident. Pictured here at the official opening of the unit are (left to right) Dr. Dan DeForge, Head, Division of Rehabilitation; Renée, Claire and Brad Smith; Dr. Jack Kitts and Susan Doyle.





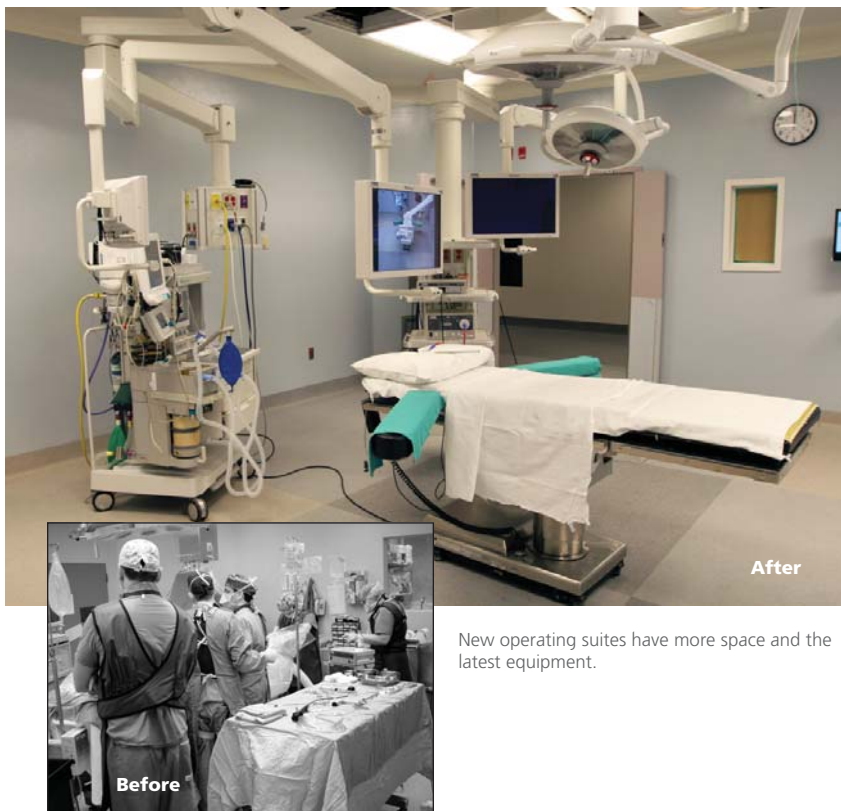
Donors got a sneak peek of the new Wing in November.

JDS Uniphase Employee Legacy Critical Care Wing

The JDS Uniphase Employee Legacy Critical Care Wing opened in December 2007. The Wing was made possible by unprecedented generosity from our community, including a \$15-million pledge by the JDS Uniphase employee group. Within the Wing is a new Intensive Care Unit, now four times larger and filled with new equipment and natural light, which opened in May 2007. As well, the 17 state-of-the-art operating rooms came online in December 2007, some of which are equipped for innovative minimally invasive surgery.



Patients and visitors are grateful for the new ICU's large windows and open-air terrace. One family member, Rita Di Franco, thanked staff for "bringing my husband out on the deck of the ICU for what turned out to be his last glimpse of the sun and breath of fresh air." This simply could not have happened in the old space.



New operating suites have more space and the latest equipment.

RBC Foundation Intensive Care Unit Family Lounge

In March 2008, the Foundation named the RBC Foundation Intensive Care Unit Family Lounge in honour of the company and its employees, who have donated more than \$900,000 to stroke research to date. The lounge is located in the new Critical Care Wing at the General Campus. Pictured here are (left to right) Graham Macmillan, Managing Director of RBC Capital Markets; James Temple, Regional Manager, Corporate Donations, RBC Foundation; Cathy Mock, Regional Vice-President, RBC Greater Ottawa; Susan Doyle; and Yves Tremblay, Chair of the Hospital's Board of Governors.



Richcraft Homes Waiting Area

On January 24, the Foundation recognized a generous \$250,000 donation by Richcraft Homes by unveiling the Richcraft Homes Waiting Area in the new Surgical Day Care Unit at the General Campus. On hand at the celebration were members of the Singhal family: (left to right) Kris Singhal, President and Founder of Richcraft Homes, his wife Manju Singhal, Kevin and Monica Yemm, and Jeff Smith and Angela Singhal. Photo credit: Miv Photography



Baxter Corporation Patient Waiting Area

Baxter Corporation is a long-time supporter of the Hospital's Nephrology Division. Last year, representatives from the bioscience company were thanked at the naming of the Baxter Corporation Patient Waiting Area at the Kidney Research Centre, Riverside Campus. Pictured here are (left to right) Dr. Peter Magner, Head of the Division of Nephrology; Carol Germain, Account Manager at Baxter; Dr. Jack Kitts; and Dr. Sarah Prichard, Vice-President of Global Medical Affairs for Renal Business – Baxter.



Mattamy Homes Quiet Rooms

Mattamy Homes was recognized for its support of the Critical Care Wing with the naming of the Mattamy Homes Quiet Rooms in the new ICU. Pictured here at the naming ceremony are (left to right) Pamela Miles of the Foundation, Troy van Haastrecht of Mattamy Homes, Dr. Jack Kitts and Bob McElligott of Brickland Timberlay (a member of the Legacy Campaign Cabinet).

Ages Cancer Assessment Clinic

sanofi-aventis Lung Cancer Diagnostic Unit

MDS Nordion Prostate Cancer Diagnostic Unit

Since its official opening in June 2007, the Ages Cancer Assessment Clinic has made a tremendous difference for cancer patients. The innovative "nurse navigator" model is allowing caregivers to follow patients from their initial diagnosis through all phases of care. The Ages family, MDS Nordion and sanofi-aventis were on hand to celebrate the opening in June.



Left to right: Peter Goodhand, CEO, Ontario Division of the Canadian Cancer Society; Jérôme Silvestre, President of sanofi-aventis Canada; Stan Ages; Steve West, President of MDS Nordion; and Murray Ages.

The Friends of the Ottawa Hospital – General Campus ICU Room

The Friends of the Ottawa Hospital – General Campus made a \$250,000 gift to the ICU and a plaque bearing their name was installed over one of the new bays. Members of the auxiliary, shown here, visited the ICU room during the opening of the Critical Care Wing. A second ICU room was named in honour of the Royal Ottawa Golf Club 2006 Charity Classic.



Outstanding Support

There are thousands of inspiring stories of how individuals and groups have rallied to support the Hospital in the past year. On these pages are some of the many activities and events that showcase the incredible support we have seen from this community.

Honouring Leadership

Robert Merkley, President of Merkley Building Supplies (middle), was honoured in October for helping inspire his colleagues in the construction and development industry to donate more than \$9 million to the Legacy Campaign. Presenting Robert with a glass stethoscope is Dr. Jack Kitts (left) and Roger Greenberg, Chairman and CEO of Minto Developments.



Francophone Community Gives Back

Leaders in the region’s francophone community came together in April for the first of several activities to inspire support for The Ottawa Hospital. At this first event, Sister Lorraine Desjardins, Superior General of the Sisters of Charity of Ottawa (second from right), accepts an award from Dr. Jack Kitts (left), Gisèle Richer and Yves Tremblay, Chair of the Hospital’s Board of Governors, to recognize the Sisters’ continued support of the Hospital’s General Campus.

Innovapost Employees Save Lives

Innovapost’s high-tech employees became lifesavers when they helped purchase a new fluid warmer for the Civic Campus Emergency Department. Staff used the equipment, which rapidly warms and delivers fluids into a patient’s bloodstream, to treat John Chatterton (second from right) and his colleagues (Rob Witham (left) and Carissa Campbell) when they were rushed to the Civic ER after jumping from a burning building. Pictured here with their colleague Rudy Lindia, these firefighters are so grateful that companies like Innovapost hold workplace campaigns to buy equipment for the Hospital. Since 2003, employees across Ottawa have raised more than \$1 million for new equipment at all three campuses.



Running for a Reason

Joe and Lucille Kennedy have used the Ottawa Race Weekend to turn a tragedy into hope for the future. When their son Paul died in 2002 in a car crash, eight people received his organs and tissues. In honour of this last act of generosity, the family began raising funds through the Race Weekend for organ and tissue donation awareness, and for improvements to the ICU at the Civic Campus. To date, they have raised more than \$54,000 and last year, Joe, daughter Michelle and Lucille (shown here) received a citation from Dr. Jack Kitts (far left) for their commitment to the Hospital.



A Legacy for Nursing

When Kathleen Ward passed away in 2006 at the age of 100, her son Neville (left) created a nursing education fund in her memory. The first Kathleen E. Ward bursary was awarded to Stephanie Chow (second from left), who is pursuing her Baccalaureate in Nursing with a specialty in neonatal care. Neville and Stephanie received citations at the Foundation’s President’s Dinner from Susan Doyle and Dr. Jack Kitts. “I know that my donations in honour of my mother will help nurses deliver the best care to the Hospital’s tiniest and most vulnerable patients – newborns in the Special Care Nursery,” says Neville.



Champions for the Cause

The Foundation is fortunate to be surrounded by incredible individuals who champion our cause and help inspire the community to support the Hospital. It recently honoured three individuals for their help in 2007. Pictured here at a special recognition event are (left to right) Mary Ann Turnbull, who received the Inspiration Award for Turnbull School’s \$227,000-fundraising efforts during the Ottawa Race Weekend; Roger Greenberg, Chairman and CEO of Minto Developments, who received the Volunteer of the Year award for helping raise millions of dollars in his industry for the Legacy Campaign; and Cyrille Aubin, Branch Manager of RBC Dominion Securities, who was honoured with the Partnership Award for helping drive RBC’s support of the Stroke Fore Stroke golf tournament—to date the event has raised \$900,000 for stroke research and care at The Ottawa Hospital.



Driving for Success

Thanks to generous sponsors such as RBC Dominion Securities, Honeywell and many others, another successful Stroke Fore Stroke golf tournament raised \$87,000 for stroke research in June. Shown here at last year's tournament are (left to right) Luis Rodriguez of Honeywell, Fred Kendall of the Hospital, Jean Brunet and Scott McLeish of Honeywell.



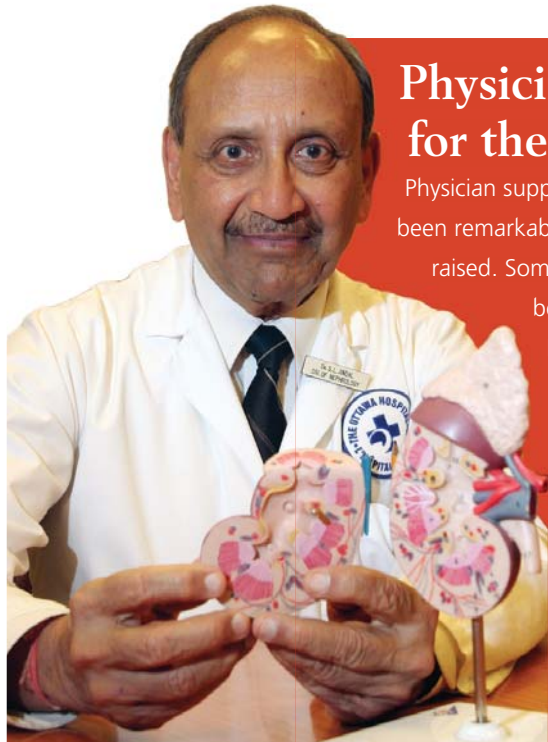
"The chance to lead the OHRI was an incredible opportunity that I couldn't pass up. With the recent opening of new facilities for regenerative medicine, vision and kidney research, I believe we are exceptionally well-positioned to play a leading role in the coming revolution in medicine."

Dr. Duncan Stewart, CEO and Scientific Director, Ottawa Health Research Institute



"When I think of what a difference the Hospital has made to my life, I want to do what I can to ensure those I cherish will benefit too."

Hélène Létourneau-Donnelly, RN, M.Ed (Adm), Director of Nursing (retired). Hélène has included the Hospital in her will as a gift to her family and the entire community.



Physicians Caring for the Hospital

Physician support for the Legacy Campaign has been remarkable, with more than \$2.2 million raised. Some doctors have gone above and

beyond the Campaign to help the Hospital provide the best care.

Among these generous leaders is Dr. Shiv Jindal (shown here with a kidney model), a nephrologist at the Hospital's Kidney Care Centre. Dr. Jindal made a personal gift of \$1 million, which triggered a \$2-million campaign to create Canada's first Kidney Disease Prevention Research Program.

Legacy Campaign Volunteers

2007-2008

Ron Zambonini	(Campaign Co-Chair)	Bernie MacIsaac	President, GasTOPS
Dr. Jozef Straus	(Campaign Co-Chair)	Hayden Marcus	President, CNG Global Services
Peter Cleveland	Chief Executive Officer, Cleveland Leadership Group Inc. (Campaign Co-Chair)	Paul McCarney	Vice-President, Secretary Treasurer, Graydex Ottawa Inc.
Graham Macmillan	Managing Director, Corporate Finance Head, Retail Structured Products Group, RBC Capital Markets (Campaign Vice-Chair)	Bob McElligott	Chairman, Brickland Timberlay Corporation
David Angus	Senior Partner, The Capital Hill Group Inc.	Robert Merkley	President, Merkley Supply Limited
Robert Ashe	GM, IBM Business Intelligence & Performance Management, Cognos, an IBM Company	Andre Mickovitch	Financial Planning Advisor, Assante Capital Management Ltd.
Colin S. Baxter	Partner, McCarthy Tétrault LLP	Gino Picciano	Senior Vice-President, Chief Operating Officer & Chief Information Officer, The Ottawa Hospital
Bob Blake	Sales Representative, Royal LePage Real Estate Ltd.	Dr. Éric Poulin	Surgeon-in-Chief, The Ottawa Hospital
Lise Boisvert	Broker, Pentagon Insurance Brokers Inc.	Michael Prittie	Senior Financial Advisor, Berkshire Securities Inc.
Michel Brazeau	Executive Vice-President Eastern Region - Canada, EDS	John Reid	President and CEO, CATA Alliance
Virginia Boro	Clinic Director, Virginia Boro Physiotherapy	Gisèle Richer	Community Volunteer
Dr. Christopher Carruthers	Chief of Staff, The Ottawa Hospital	Marc Robert	Broker, Pentagon Insurance Brokers Inc.
Richard Chmiel	Richard Chmiel Architect & Associates Incorporated	Ken Ross	Community Volunteer
Dale Craig	Chairman, J.L. Richards & Associates Ltd.	Gisèle Savage	Community Volunteer
Peter J.E. Cronyn	Lawyer, Nelligan O'Brien Payne LLP	Brian Scott	Broker, Smith, Petrie, Carr and Scott
Claude Des Rosiers	Vice-President General Manager, Boone Plumbing & Heating Supply Inc.	Sol Shinder	Chairman, District Realty Corporation
Jim Durrell	Owner, Capital Dodge Chrysler Jeep	Steve Spooner	Chief Financial Officer, Mitel Networks Corporation
Kenneth G. Evans	Partner, Gowling Lafleur Henderson LLP	Vineet Srivastava	Vice-President, Cistel Technology
George Gaty	Director, Andridge Capital Corporation	Ian Sterling	President, P.J. Doherty & Associates Co. Ltd.
Sandra Goldberg	Partner, Deloitte & Touche LLP	Peter L. Stewart	Bid Manager, EDS
Graeme Gordon	Partner, Accenture Inc.	Bashir Surani	President, B. Surani Drugs Ltd., Shoppers Drug Mart
Roger Greenberg	Chairman and CEO, Minto Developments Inc.	Jim Taggart	Chairman, Taggart Group of Companies
Larry Hartman	President, Hartman's Independent Grocer	Jean Teron	Community Volunteer
François Henrie	Director, Export and Development Canada	Yves Tremblay	Chair, The Ottawa Hospital Board of Governors
Paul Hession	Director General, Public Works and Government Services Canada, Service Qualification and Transition	Paul Vaillancourt	CFP, Senior Executive Financial Consultant, Investors Group Financial Services Inc.
Barry Hobin	President, Barry J. Hobin & Associates Architects Inc.	Bruce Wolfgram	Vice-President, DTZ Barnicke
Jacquelin Holzman	Chair, Board of Directors, Ottawa Health Research Institute	Dr. James Worthington	Senior Vice-President, Medical Affairs, Quality and Patient Safety, The Ottawa Hospital
Gregory Kane Q.C.	Partner, Stikeman Elliott LLP	Susan M. Doyle	President and Chief Executive Officer, The Ottawa Hospital Foundation
Lise Lauzon	Groupe Claude Lauzon Itée	Heather McLean	Campaign Director, The Ottawa Hospital Foundation
Chris LeClair	President, Ottawa Business Interiors		

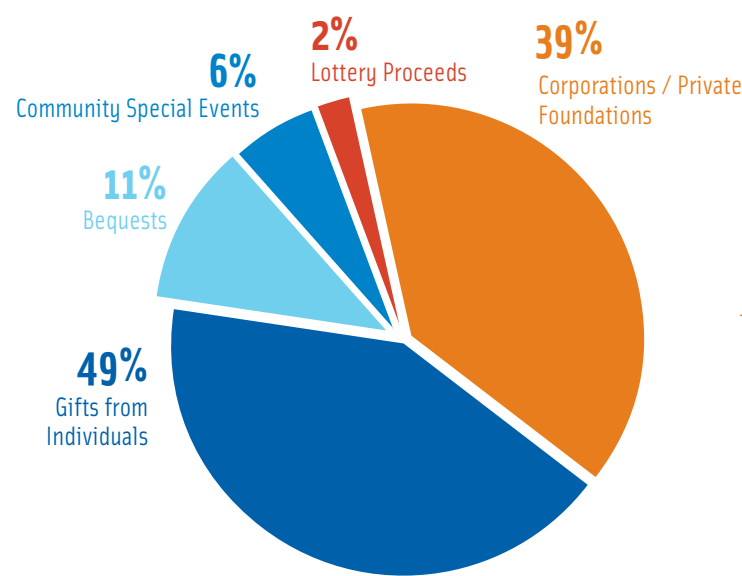
Board of Directors

2007-2008

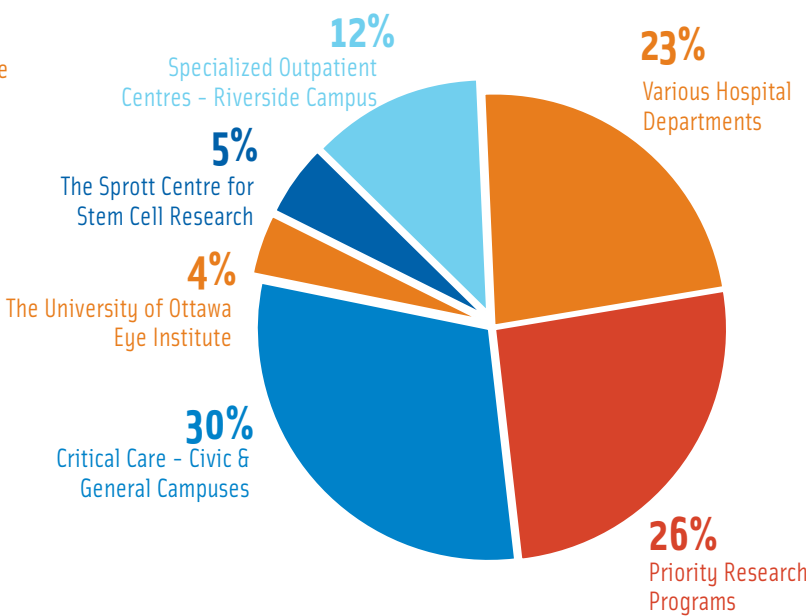
Michael LeClair	Chief Executive Officer, Ottawa Business Interiors (Chair)	Konstatin Kotzeff	Community Volunteer
Hicham N. Adra	Senior Vice-President and General Manager, National Capital Region and Western Canada, CGI	Judy Logan	Chair, The Ottawa Hospital Volunteer Committee (Ex-Officio Director)
Dr. Christopher Carruthers	Chief of Staff, The Ottawa Hospital	Graham Macmillan	Managing Director, Corporate Finance Head, Retail Structured Products Group, RBC Capital Markets
Kenneth G. Evans	Partner, Gowling Lafleur Henderson LLP	Connie Martin	Community Volunteer
George Gaty	Director, Andridge Capital Corporation	Eric W. Pryor	Principal, Pryor & Associates
D.A. (Dennis) Jackson	District Vice-President, Ottawa and West Quebec, Scotiabank	Peter Rowan-Legg	Vice-President and Investment Advisor, CIBC Wood Gundy
Steve Kaminski	President, Colonnade Development Incorporated	Steve Spooner	Chief Financial Officer, Mitel Networks
Gregory Kane Q.C.	Partner, Stikeman Elliott LLP	Steve West	President, MDS Nordion

Financial Report

Our Donor Community



Your Generosity has Helped Fund the Following Projects



Accountable to Our Donors

The Ottawa Hospital Foundation is committed to staying accountable to the community by:

- communicating openly and regularly with our donors;
- utilizing each dollar raised efficiently and effectively to minimize our cost-per-dollar raised;
- ensuring that funds are used for the purpose for which they were given;
- providing exemplary governance and accountability practices.

Changes in Investment Reporting

In the past, The Ottawa Hospital Foundation stated its investments at cost. As of April 1, 2007, the Foundation adopted the new CICA standards for financial instruments, whereby the Foundation is required to report its investments at fair market value. As the standards have been adopted in fiscal 07/08, it may be difficult to compare investments and investment income between 2007 and 2008. The reader is encouraged to refer to the complete audited financial statements for full disclosure and details.

Auditor's Report to the Members

The accompanying summarized statements of financial position and operations and fund balances are derived from the complete financial statements of The Ottawa Hospital Foundation as at March 31, 2008 on which we expressed an opinion without reservation in our report dated May 2, 2008. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the entity's financial position, results of operations, fund balances and cash flows, reference should be made to the related complete financial statements.

KPMG LLP

Chartered Accountants, Licensed Public Accountants
Ottawa, Canada
May 2, 2008

Summarized Statement of Operations and Fund Balances

Year ended March 31, 2008, with comparative figures for 2007

	2008	2007
Revenue:		
Donations	\$ 19,736,681	\$ 23,780,438
Lottery proceeds	426,631	619,179
Investment	2,225,579	8,374,626
	22,388,891	32,774,243
Expenses:		
Direct fundraising	1,028,928	921,869
Other fundraising	2,565,751	2,186,961
Administrative	908,781	981,229
	4,503,460	4,090,059
Excess of revenue over expenses, before grants	17,885,431	28,684,184
Grants to The Ottawa Hospital and the Ottawa Health Research Institute	20,377,271	25,643,654
Increase (decrease) in fund balances	(2,491,840)	3,040,530
Fund balances, beginning of year	69,544,962	66,504,432
Adoption of new accounting standards	8,138,031	--
Fund balances, end of year	\$ 75,191,153	\$ 69,544,962

Statement of Financial Position

As at March 31, 2008, with comparative figures for 2007

	2008	2007
Assets:		
Cash	\$ 1,207,273	\$ 3,064,988
Amounts receivable	650,554	262,095
Deferred charges	7,884	24,918
Investments	80,042,067	69,957,572
Capital assets	327,125	154,507
Total Assets	\$ 82,234,903	\$ 73,464,080
Liabilities:		
Accounts payable	\$ 699,473	\$ 1,723,610
Grants payable to The Ottawa Hospital	4,026,284	287,725
Grants payable to the Ottawa Health Research Institute	2,279,076	1,871,694
Deferred revenue	38,917	36,089
	7,043,750	3,919,118
Fund balances:		
Invested in capital assets	327,125	154,507
Restricted	6,515,455	4,747,473
Endowment	64,954,555	58,486,137
Unrestricted	3,394,018	6,156,845
	75,191,153	69,544,962
Total Liabilities and Fund Balances	\$ 82,234,903	\$ 73,464,080

Note: Complete audited financial statements are available from the Foundation upon request.



The Ottawa Hospital Foundation
La Fondation de l'Hôpital d'Ottawa

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We Support

